<table>
<tr><td colspan="5">**Risk Management 2009/2010**<br>**October - December 2009**</td></tr>
<tr>
<td>Risk Heading</td>
<td>Description</td>
<td>Net Risk Rating</td>
<td>Net Risk Rating or Changes since last Quarter</td>
<td>Risk Mitigation this Quarter /Comments</td>
</tr>
<tr><td colspan="5">**Strategic Risks**</td></tr>
<tr>
<td>RM001 Council fails to deliver its community leadership role</td>
<td>Changes resulting from Local Government White Paper and new emphasis on improved 2 tier working fail to deliver the best outcome for local residents and other stakeholders in terms of improved service and/or increased efficiencies.</td>
<td>Medium</td>
<td>No Change</td>
<td>No issues arising.</td>
</tr>
<tr>
<td>RM002 Failure to deliver fair and equitable access to services to everyone</td>
<td>Failure to deliver fair and equitable access to services to everyone and meet legislative requirements and CPA expectations re equality and accessibility</td>
<td>Medium</td>
<td>No change</td>
<td>No issues arising.  Very successful Banbury event held with many nationalities and cultures attending.  Good progress on the new Equity Diversity Plan.</td>
</tr>
<tr>
<td>RM003 Failure to demonstrate continuous improvement/meet public expectations for a cleaner District</td>
<td>Failure to demonstrate continuous improvement and to meet public expectations for a cleaner District.</td>
<td>Medium</td>
<td>No change</td>
<td>No issues arising.  Continued high standard of cleanliness.  Further improvement in detritus levels required.  1% improvement to 67% customer satisfaction with local cleanliness.</td>
</tr>
<tr>
<td>RM004 Failure to have robust financial arrangements in place to deliver the Council's Strategic Agenda</td>
<td>As the Council's available capital reduces with investment so must our dependency on interest to support revenue expenditure and our capital assets will need to be rebuilt to fund future infrastructure investments.</td>
<td>Medium</td>
<td>No Change</td>
<td>Not reported on.</td>
</tr>
</table>

| Risk Management 2009/2010 October - December 2009 | | | | |
|---|---|---|---|---|
| Risk Heading | Description | Net Risk Rating | Net Risk Rating or Changes since last Quarter | Risk Mitigation this Quarter /Comments |
| RM005 (Partnership) Failure to adapt to the economic issues and pressures in the District | General economic conditions create a more or less favourable backdrop to Council activities. | High Medium | No Change | Not reported on. |
| RM006 Failure to adapt to social issues and pressures in the District | Failure to understand the needs and issues facing the Council's diverse communities and lack of effective engagement with hard-to-reach groups. Failure to fulfil the community leadership role in the event of a significant social issue (eg closure of large employer in the district, | Medium | No Change | No issues arising.  Ongoing work implementing community cohesion plan.  Good proactive Council response to the recession and the effect it is having on a greater number of vulnerable people. |

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|---|---|---|---|---|
| Risk Heading | Description | Net Risk Rating | Net Risk Rating or Changes since last Quarter | Risk Mitigation this Quarter /Comments |
| 'High' Rated Risks | | | | |
| | | | | |

**Indicated by:-**

| |
|---|
| High |
| High Medium |
| Medium |
| Low |

**How the risk should be managed**

| |
|---|
| **Requires Active Managament.** High impact / High Probability: this risk requires active management to manage down and maintain the exposure at an acceptable level. Escalate upwards. |
| **Contingency Plans Required.** A robust contingency plan is required, together with early warning mechanisms to detect any deviation from the profile. Escalate upwards. |
| **Monitoring Required.** This risk may require some additional risk mitigation to reduce the likelihood (if it can be done cost effectively), but good housekeeping to ensure that the impact remains low should be adequate. Monitor to identify any change in the risk. |
| **Review Periodically.** This risk is unlikely to require further mitigating actions, but the status should be reviewed quarterly to ensure that conditions have not changed. |